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d) The PPC becomes concave to the origin

Q.2

3) The term "invisible hand" was given by
_a) Adam Smith
b) David Ricardo
c) John Maynard Keynes 👸 🛒 👸 🥳
d) Milton Friedman
4) Allocation efficiency is achieved when price is equal to
a) Average Revenue
b) Marginal Revenue
c) Marginal Cost
d) Total Cost
5) When change in quantity supplied is orester than the change in price in
3) The term "invisible hand" was given by _a) Adam Smith b) David Ricardo c) John Maynard Keynes d) Milton Friedman 4) Allocation efficiency is achieved when price is equal to a) Average Revenue b) Marginal Revenue c) Marginal Cost d) Total Cost 5) When change in quantity supplied is greater than the change in price in percentage terms, supply is said to be a) Unitary elastic b) Relatively inelastic c) Relatively inelastic d) Perfectly inelastic d) Perfectly inelastic f) The quantity supplied will also increase if the market is a) Monopolistic b) monopoly c) oligopoly d) perfect market 7) The Arc method uses the average of the changes in
a) Unitary elastic
h) Relatively inelaction
C) Relatively elastic
d) Perfectly inelastic
6) The quantity supplied will also increase if the most set
a) Monanalistic
b) monopolistic
c) oligonaly
ad) perfect market
7) The Arc method uses the average of the changes in.
a) the price and quantity supplied
b) the price and quantity demanded
c) the demand and quantity supplied
d) the supply and quantity demanded
8) An important cause of internal diseconomies of scale is
a) Rising factor costs
(b) Diminishing returns to management
c) Rising production cost d) Pollution
d) Pollution S
9) The Learning curve shows the relationship between and additional
units of output.
S a) Capital cost S S S
b) Labour cost
c) Interest cost
d) Raw material cost

Paper / Subject Code: 72122 / Economics for Business Decision.

Paper / Subject Code: 72122 / Economics for Business Decision

Time: 2.30 Hours Marks: 75

Note:

1. All questions are compulsory with internal choice carrying 15 marks each.

- 2. Only simple calculator is permitted.
- 3. Support your answer with necessary working notes wherever required.

Q1. At 100% capacity M/s MGM industry in Tarapur under MIDC can produce 12,500 units. Presently it produces 10,000 units for domestic consumption. The cost incurred are as below-

(15)

Particulars			1		3. 9	An	nount in Rs
Material		فينقر	(4)	. 2	10'	3	8,00,000
Wages	637	2.7	127		.25	57	7,20,000
Fixed Factory		3	À.	.00	and it	2,	2,40,000
Variable Facto				7	Q5 _ S		4,00,000
Administrative	e overheads	7.	73	60.	Exe	, S	3,60,000
Selling and dis				. 5	3	6	2,00,000
Selling and dis	stribution over	heads (Fix	(ed)	-(-)	2	A.J.	3,20,000
			77	Z. W.	7 N	5	÷ /
			.00	. 8	Total	3	30,40,000

The excess capacity of 2500 cannot be used for domestic market wherein the price of product is Rs 400 per unit. The foreign market can consume this excess capacity however due the global competition the selling price would reduce by Rs 50 per unit. As a chief financial officer, you are asked to evaluate whether the M/s MGM industry should enter foreign market, or no?

Support your answer by evaluating the two options in details -

Option 1 - Cater only domestic market.

Option 2 - Cater both domestic and foreign market.

OR

Q1 M/s KGM furnishes you the following income information for the financial year ended 31st March 2022.

Particulars	April 2021 September 2021	October 2021- March 2022
Sales	Rs 16,20,000	Rs 20,52,000
Profit	Rs 43,200	Rs 1,29,600

Assuming fixed costs remaining same in both the periods, you are required to calculate

- 1. P/V Ratio vol
- 2. Fixed Cost for the year 2,688
- 3. Break Even point for the year.
- 4. Variable Cost for both the periods.
- 5. The amount of Profit and Loss where sales are Rs 12,96,000

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Paper / Subject Code: 72123 / Cost & Management Accounting.

Q2. Prepare a cash budget of Lovely Ltd from the following information for Six months commencing from April 2022. (15)

Month	Sales	Purchases S	Expenses
January 2022 -	Rs 15,00,000.00	Rs 2,00,000.00	Rs 2,50,000.00
February 2022	Rs 22,50,000.00	Rs <2,50,000.00	Rs 3,00,000.00
March 2022 -	Rs 32,50,000.00	Rs 3,25,000.00	Rs 3,75,000.00
April 2022 '	·Rs 45,00,000.00	Rs 4,00,000.00	Rs 4,50,000.00
May 2022 · -	Rs 60,00,000.00	Rs 5,50,000.00	Rs 6,00,000.00
June 2022	Rs 77,50,000.00	Rs 8,75,000.00	Rs 9,25,000.00
July 2022 '	Rs 97,50,000.00	Rs 8,75,000.00	Rs 9,25,000.00
August 2022	Rs 1,20,00,000.00	Rs 10,00,000.00	Rs 10,50,000.00
September 2022	Rs 1,45,00,000.00	Rs 12,50,000.00	Rs 13,00,000.00

Additional Information:

- a. Total sales comprises of 20% of cash sales and 80% credit sales.
- b. 40% of credit sales collected in the month of following the sales, balance 35% in the second month and remaining 25% in the third month.
- c. 100% of credit purchases are paid in the month following the purchases.
- d. Opening cash balance of Rs 18,00,000 as at 1st April 2022.
- e. Expenses of each month are paid with a time lag of one month.
- f. Income tax to be paid in the month June 2022 Rs 7,50,000.

OR

Q2) Yashraj Manufacturing Company produces 45,000 Units by utilizing its 75% capacity. It gives you the following cost information: (15)

-36	1	100	Particulars	Off.	50.	63	Rs
Direct Materia	ls	2	And I want	500	162	50	22,50,000
Direct labour	. ^	3	E.	9	59	2	18,00,000
Direct Expense			Ser Le	, ,	80, 02	9	9,00,000
Factory overhe	Carl 1	0	300	67	25		13,50,000
Office overhea	ds	150	10,00	Sign	2		9,00,000
Selling overhea	ads	- F. C.	ac'	199	18 Jan		4,50,000

Additional information:

- a. Direct material, Direct Labour and Direct Expenses are variable cost
- b. Factory overheads increases by 10%, if capacity utilization goes down below 75% and decreases by 15%, if capacity utilization goes up above 75%
- c. Office overheads are fixed overheads
- d. Selling overheads per unit increases by 20%, if capacity utilization goes down below 75% and decreases by 25%, if capacity goes up above 75%
- e. It is the policy of the company to charge profit at 20% on selling price

You are required to prepare Flexible budget at 50%, 75% and 100% capacity utilization

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Paper / Subject Code: 72123 / Cost & Management Accounting.

Q3. The standard variable works cost of the product manufactured by ABCD Industries is given below:

(15)

Direct Material - 6 Kgs. @ Rs 120 per kg.

Direct Labour - 8 hours @ Rs 45 per hour

During a week, the firm manufactured 400 units of the product. The details of actual costs incurred were as follows:

Direct Material - 2000 kgs. @ Rs 90

Direct Labour: Time recorded in office time - 4840 hours

Actual wages paid - Rs 1,93,600

Calculate:

- a. Material Price Variance
- b. Material Cost Variance
- c. Material Usage Variance
- d. Labour Rate Variance
- e. Labour Efficiency Variance

OR

Q3. LP Limited is running a minibus. You are required to calculate a suggested fare per passenger/kilometre from the following details. (15)

Purchase Price of Bus Rs 40,00,000

Length of Route 40 kms

Insurance

Rs 1,60,000 p.a.

Garage Rent Rs 40,000 p.a.

Road Tax and Permit Fees F Rs 20,000 p.a.

Repairs and Maintenance F Rs 48,000 p.a.

Administrative Charges F Rs 16,000 p.a.

Driver Wages Rs 2,00,000 p.a.

Conductor Wages F Rs 1,00,000 p.a.

Repairs of Tyre-tube Rs 16,000 pa.

Diesel and Oil per kilometre Rs 50

Annual Interest on loan (Rs 12,000 p.a.

Effective life of the vehicle is estimated at 5 years at the end of which it will have a scrap value of Rs 2,00,000. Minibus has 30 seats and is planned to make 6 number two-way trips for 25 days per month. Provide profit @ 25% of total revenue.

Paper / Subject Code: 72123 / Cost & Management Accounting.

				21
Q4 A. Multiple Choice Questions			The state of the	1
 Contribution is the test of a. Sales 		1895 NA	(08)	
b. Profitability 🛩	,		. A	
c. Production			3	4
d. Resource Allocation		*		030
2. When fixed cost increased the			, ^	57
When fixed cost increases, the break-even pa. Increases	oint	2	180 ASY	
b. Decreases twice to change in fixed cost			Q. 35.	oc.
c. Remains Constant				20
d. Decreases in the same proportion to change	ge in fixed as-		38	9
			3050	5
3 is the difference between the Budge	eted value of s	sales and the Act	ial value is	200
a. Sales volume Variance	49.	. Co	aar value of	5?
b. Sales Value Variance			(S)	
c. Sale Price Variance			163	
d. Sales Sub variance			150	
4. Master Budget is summary of				
a. Production Budget				
b. Sales Budget				
c. Cash Budget				
d. All functional budgets				
5 A Froton the City of the City				
5. A factor that limits the activities of an under while preparing a budget is known as	rtaking and wl	hich is taken into) account	
a. Budget Manual	- W.	W. Tr	decount	
a. Budget Manual b. Budget Controller c. Budget Key factor d. Budget Centre	39 36	9'		
c. Budget Key factor d. Budget Centre	The stay			
	3			
6. Air India in order to fix the ticket fare must use				
	costi	ing.		
b. Operating Costing c. Process Costing	8			distance
d. Job Costing				
132 10 2 2 2 20 20 20 20 20 20 20 20 20 20 20				
7. Labour efficiency variance is favourable when				What social to a
a. Actual hours are less than standard hours b. Standard hours are less than actual hours				16
Actual labour rates are less than atom to				1
d. Standard labour rates are less than actual rates	S S			
A CONTRACTOR AND A CONT	.			
S. The State of th				
236145			% ·	-

- 8. Recovered Overheads is calculated as follows
 - a. Actual Hours Multiply by Actual Rate
 - b. Actual Hours Multiply by Standard Rate
 - c. Standard Hours for Actual Output Multiply by Standard Rate -
 - d. Budgeted Hours Multiply by Standard Rate

Q4 B. Match the Column.

(07)

A A	B St. Della St.
1. Break- Even Analysis 7	Remains static irrespective of change in volume
2. Increase in Price 3	Top-to - Bottom - Top approach
3. Uncontrollable Causes 6	Higher Margin of Safety
4. Fixed Budget	Per Kilowatt- hour
5. Zero based Budget 2	Per kilometre
6. Simple Cost Unit	Shut down to COVID 19
7. Composite Cost Unit	Make or Buy Decision

Q5. Write short notes on any 3

(15)

- 1. Performance Budget
- 2. Forecasting v/s Budget
- 3. Overhead Variance
- 4. Advantages of Marginal Costing
- 5. Absorption Costing

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Time: 2.30 IIrs [Total Marks: 75]	
 N.B.: (1) All questions are compulsory. (2) All Questions carries equal Marks. (3) Figures to the right indicate full marks of questions. (3) Please verify whether you have received the right question paper. 	
Q. 1 (A): Explain the general responsibilities of Ethics Committee.	[07]
Q. 1 (B): Elucidate 'Work Ethos' and the factors affecting it.	[08]
OR	
	200
Q. 1 (C): Explain the Utilitarianism Theory.	[07]
Q. 1 (D): Analyze the Emergence of New Values in Indian Industries after Economic	7
Reforms of 1991.	[08]
Q. 2 (A): Explain the importance of Corporate Governance.	[07]
Q. 2 (B): Elucidate the Ethics in Finance and Accounting.	[08]
OR OR	
Q. 2 (C): Which are the Elements of good Corporate Governance? Q. 2 (D): Elucidate the Protection of Stake-Holders.	[07] [08]
Q. 3 (A): Explain any two elements under the Scope of Corporate Social Responsibility.	[07]
Q. 3 (B): Elucidate the Drivers of CSR.	[08]
OR	
Q. 3 (C): How the integration of CSR into business be achieved?	[07]
Q. 3 (D): Analyze the role of NGOs and International Agencies in CSR.	[08]
Q. 4 (A): Select the most appropriate answer from the options given below:	[05]
1) theory holds that consequences of an act determine whether the act is	
good or bad. (a) Deontological (b) Teleological (c) Justice (d) Egoism	
2) is an ethical issue in Information Technology. (a) Misuse of funds	
(b) Defective products (c) Software Piracy (d) Sexual harassment	

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Paper / Subject Code: 72124 / Business Ethics & Corgorate Social Responsibility.

3)	percentage amount of net pr	ofit of com	npanies is i	required to	be used as
	CSR. (a) 2 (b) 1.5 (c) 3 (d) 2.5	2		N	100

- 4) _____ meets the needs of the present without compromising the ability of future generations to meet their own needs. (a) Sustainable Development (b) Pollution (c) Unemployment (d) Poverty
- 5) _____ is one of the companies in the failure of Corporate Governance in India. (a) Mahindra (b) Birla (c) Reliance (d) Enron

Q. 4 (B):. State whether the following statements are True or False.

105

- 1) There is a difference between ethics and morality.
- 2) Copyright refers to the legal right of the owner of intellectual property.
- 3) Tata group has run the 'Nanhi Kali' project.
- 4) Organisations do not involve their employees in implementing their CSR.
- 5) Large business firms in India, set up their own foundation/trust to undertake CSR activities.

Q. 4 (C) :. Match the Pairs:

[05]

	Group 'X'		Group 'Y'
1.	Milton Friedman 3	a	To promote CSR activities through different social media
2.	Kumar Managalam Birla Committee	b	To promote and raise the standards of good corporate Governance
3.	Policies under Schedule VI of Companies Act, 2013	С	To set protocol for implementing environmental management programs
4.	Communication on CSR	d	To eradicate extreme hunger and poverty
5.	ISO 14,000	е	To exclude Corporate Social Responsibility

Q. 5. Write Short Note on : (any three)

(A) CSR and Environmental concerns.

- (B) Factors influencing CSR policy.
- (C) Role of HR professionals in CSR.
- (D) CSR and Sustainable Development.
- (E) CSR through Triple Bottom Line

[15]

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1113	. 30	6	[Total Marks	: 75]
N.B.: (1) All questions are compu	lsory	5	31	The state of the s
(2) All Questions carries eq	ual Marke	34	C 3.	0.
(3) Figures to the right ind	icata full ma	wire of areas	, S	
(3) Please verify whether y	ou boyo roc	irks of ques	tions.	15
() a sould be first whether you	ou have rece	eived the rig	ght question paper.	100
Q.1 Answer the following question	-	3	The same of the sa	100
A. Explain strategic management	l		63. B.	15
A. Explain strategic managem	ent and disci	iss its benefi	its.	-
- B. Comment on business envir	conment and	state its con	iponents.	5
A Explain different binds of	OR	.00	10° 3°	The same
A. Explain different kinds of F	unctional St	rategies.	The second	Car
B. Comment on different level Q.2 Answer the following question	s of strategie	s. 5	0	1
	- 2	13. V	6° 4	Š 15
A. What are the different stage	s of strategy	formulation	?	
B. Briefly discuss about SWO	Γ.	1	10	T.
	OR	at	20,	No
A. Write in detail about ETOP.	3.		J. 1/0.	Line .
B. What is resource allocation?	State its im	portance.	9.50	6.
Q.3 Answer the following question	1	2.	12 13	15
A. Comment on corporate restr	ucturing stra	tegies.	Cap Ser	1
B. Elaborate strategic alliance.	13.	513.	6.	1
	OR	500	500	100°
A. Briefly discuss about PPP.	J. D.	63	of 50	00
B. Write a note on role of IT se	ctor in Indian	n business er	nvironment.	10
2.4 A. Fill in the blank.	2.70	0	20, 20	05
1. The word 'strategy' has been	derived from	n 🎺 wo	ord.	03
a. Greek b. Latin. C. French d. J	English	1	.00	
2. Business Environment mainl	y consists of	two types o	f factors namely intere	nal
andenvironmenta	al factors	5' 15	100	.141
-a. external b. social c. political c	d. economica	Ĭ N	Ev	
3. The Divestment Strategy is a	,6	strategy.	× × ×	
a. retrenchment b. Layoff c. Der	velopmental	d. business	12,	
4. Public-private partnership (P)	PP) is often o	defined as a	type of contra	ct
a long b. short c. brief d. major	30	20	iype or contra	Ct.
5. The Make in India initiative v	vas launchêd	by Prime N	linister in Sentember	
8y 5. 8y	36	260	imister in September	
a. 2014 b. 2015 c. 2016 d. 2017	- E	3		
The state of the s	Comment of the second	36		
B. Match the column.	Jan .	0		05
J. SBU	5 00	Firms Busine	900	05
2. Mission				
3. Strategic Alliance			etric Company	
4. Hybrid Delivery		Dual Mode		
5. Disaster		French Word		
J. Disastel	le. F	Preparedness	3	

	C. True or False. 1. Natural disasters are mostly man made. 2. BOT mostly deals with minor projects. 3. In PPP model major role played by government. 4. SWOT is used to analysis of business health. 5. QUEST is deals with environmental scanning.	2. '00' . 'S
Q.s	Write Shot Notes (Any Three) A. BPO B. KPO C. Reengineering Business Processes D. Disaster Management E. Make in India Policy	S. S
	C. True or False. 1. Natural disasters are mostly man made.,	
	AND THE PROPERTY OF THE PROPER	
A TOTAL STATE OF THE STATE OF T	Sept. Contract Contra	
	Stand Control of the standard	
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	4003C5914F4CE9807385761DA37DEF4F	AND THE RESERVE OF THE PARTY OF